



Intelligence 2019 Call for Papers

The Australian Institute of Professional Intelligence Officers (AIPIO) is pleased to announce a call for papers for its 28th National Conference to be held in Sydney at Pier One on 19th to 21st August 2019. The conference theme is:-

'An emerging Intelligence Enterprise'

The theme for Intelligence 2019 is 'An Emerging Intelligence Enterprise', and within that theme we will explore the sub-themes of Capability Planning, Organisational Development and Analytic Rigour. An Emerging Intelligence Enterprise: The changing nature of twenty-first century intelligence demands greater connectivity and collaboration both between agencies and across jurisdictional boundaries. We need to move beyond our traditional conception of an 'intelligence community' to a national 'intelligence enterprise' that better integrates areas of individual agency excellence into strengthened collective performance.

This community will include sectoral partners from within banking, insurance, regulatory, alongside other business industries and technology partners, to effectively leverage change and identify opportunities for collaboration. Strategic level management of intelligence as a national enterprise requires transformative change, which pursues both efficiency and effectiveness gains. Intelligence 2019 will explore an emerging national intelligence enterprise in Australia, especially what it will mean for capability planning, workforce development, and analytic rigour.

CAPABILITY PLANNING

Capability planning is an essential part of an integrated intelligence approach. The changing nature of intelligence will demand greater innovation, both within and between agencies across jurisdictional boundaries, as well as fostering engagement with non-traditional partners. Effective planning will require a flexible and agile approach, which challenges current ways of working, which often include lengthy procurement practices and deadlines. Shared agency capability, including public-private partnerships will be critical in terms of providing a solid platform for investment within the intelligence community.

ORGANISATIONAL DEVELOPMENT

Ensuring the 21st intelligence workforce is 'future ready' will require a reassessment of traditional notions of workplace competencies. How should a balance be achieved between essential tradecraft requirements and analytic rigour, whilst ensuring diversity, gender and cultural representation? How will the push towards a national 'intelligence enterprise' work in practice alongside a future workforce with differing requirements and expectations? To ensure our future wellbeing as individual intelligence professionals within a dynamic intelligence community, trust in the ability of an enterprise solution to maintain sound and ethical decision making will be essential.

ANALYTIC RIGOUR

building on the success of last year's theme we will explore how the intelligence function can continue to leverage opportunities for enhancement through engagement with experts from a variety of disciplines. Effective use of emerging and future technological advancements in 'big data' and collaborative analysis will further enhance advances in analytic techniques and tradecraft within the intelligence community. A continued investment in analytic rigour will also facilitate greater contestability as we move to a national 'intelligence enterprise' that seeks to better integrate for a strengthened collective performance.

The successful abstracts will be given the opportunity to prepare a paper and present it to a national conference with more than 150 intelligence professionals present. All selected papers will also be presented in a special edition of the AIPIO journal to be available online after the conference – subject to contributor approval.

The AIPIO Journal is the only Australian peer reviewed journal dedicated to the development of research and the generation of knowledge on intelligence and related studies. It is recognised as a category C journal.

Guidelines

An abstract (300 words maximum) outlining your paper and addressing the theme of the conference and **one** of the three key areas should be prepared. All abstracts will be considered by a committee. Successful applicants will be notified and will be invited to complete a full paper.

The paper will be presented at the conference and should contain sufficient information for a 30 minute presentation. Papers should not be published elsewhere prior to being published in the AIPIO Journal

Due Dates

15th April 2019: Abstracts due

29th April 2019: Requests for full papers will be sent out and unsuccessful contributors will be notified.

15th June 2019: Papers due. *Please note that if you fail to submit your paper then you will be unable to present at the conference*

Abstracts and papers should be sent to: **Attn: Dorothy Seidel Hooke (Managing Editor – AIPIO Journal) at journal@aipio.asn.au.**

Please note successful papers will need to be submitted in the preferred format of the AIPIO Journal as noted in the “Instruction for Authors” on the AIPIO website – follow link below

<http://www.aipio.asn.au/Index.asp?pagename=Journal&site=1&siteid=7376>